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# MEMORANDUM

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Date: September 22, 2023

To: The Honorable Chair and Members  
Pima County Board of Supervisors

From: Jan Leshner   
County Administrator

Re: **Clarification: Additional Information for the September 19, 2023 Board of Supervisors Meeting REVISED American Rescue Plan Act (ARPA) Coronavirus State & Local Fiscal Recovery Fund (CSLFRF) Budget**

Item #13 on the Board of Supervisors September 19, 2023 Agenda requested consideration of the REVISED American Rescue Plan Act (ARPA) Coronavirus State & Local Fiscal Recovery Fund (CSLFRF) Budget. The proposed revisions were based on the Deputy County Administrators' review of each project's status, spending to date, and forecasted spending according to project specific objectives and deliverables. We adjusted budgets to address the current phase of pandemic recovery, focusing on enhancing public health capacity and continuing to foster economic recovery and resilience.

Supervisor Scott asked several questions regarding the related September 12, 2023 Memorandum. The questions asked by Supervisor Scott are enumerated below followed by clarifying responses.

- 1. There were three "pillars" referenced in your cover memo: addressing negative economic impacts for businesses and families, maintaining vital public services and making investments that support long-term recovery. It would be helpful to know which pillar(s) apply to each item.**

These three pillars define the objectives of the current phase of Pima County's pandemic recovery. Fourteen projects (25%) are tied to "Addressing negative economic impacts for businesses and families", thirty-three (59%) to "Maintaining vital public services" and nine (16%) to "Making investments that support long-term recovery." The pillar addressed by each project is provided in Attachment 1. Addressing negative economic impacts is associated with both the business community's recovery promoted by Attractions & Tourism and the services provided through Community and Workforce Development and our community partners at JobPath and Pima Community College. Maintaining vital public services includes services conducted through Pima County Health and Behavioral Health projects and creating capacity to better serve community members through FM projects, such as Northwest Services Center and the Curley School Gymnasium. Making investments focus on projects that create programmatic infrastructure such as the Epidemiological Infrastructure project, the expanded vector surveillance, and the parks refurbishments.

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2. **Similarly, the memo makes reference to two current priorities: enhancing public health capacity and promoting economic recovery and resilience. It would be helpful to know how each item addresses one or both of these priorities.**

These two priorities specifically reference two major priorities identified in the federal ARPA legislation. By associating each project with one of the two priorities Pima County demonstrates its alignment with the federal priorities. Thirty-two projects (57%) in the attached spreadsheet most directly aligned with enhancing public health capacity and twenty-four projects (43%) to promoting economic recovery and resilience. See attached spreadsheet. For example, projects implemented through Attractions & Tourism and Community and Workforce Development align best with “promoting economic recovery and resilience” while projects implemented through Health and Behavioral Health align with enhancing public health capacity as does the Superior Court project, which is focused on mitigation of communicable disease transmission.

3. **The memo included this excerpt: *When the Final Rule was published in April 2022, there was a change made in the revenue replacement allowing for jurisdictions to recognize \$10 million in revenue replacement in lieu of one tied to a specific calculation of revenue lost. We opted for the \$10 million in revenue replacement. Is that because this figure is higher than the one for revenue lost?***

Yes. The revenue loss calculation imposed by the U.S. Department of the Treasury is very specific and requires a calculation using a baseline year wherein Pima County did not lose revenue because of the way our tax revenues are calculated and collected. The only revenue loss that could be replaced using Treasury’s calculation was within the Kino Stadium District and was limited to around \$2M.

By opting for the \$10M, Pima County budgeted a greater portion of its total allocation to the general government services category. As a result, Pima County Administration assigned \$10 million of existing BOS-approved projects to Treasury’s Revenue Replacement expenditure category. The only difference is that there are fewer reporting requirements for projects assigned to the Revenue Replacement expenditure category.

4. **The memo included this excerpt: *PCHD would like to dedicate some of its allocation to enhance vector surveillance, controlling the spread of disease through animal (and insect) vectors across Pima County and purchase a Mobile Health Vehicle for enhanced provision of clinical services to the community.* I would like to know more about vector surveillance and the roles of the new vehicle.**

Mosquito borne infectious disease is an increasing area of concern. Last year for the first time the Dengue virus was detected in Maricopa County. The Health Department proposes to engage a vendor to increase comprehensive vector and arboviral surveillance. This will allow the department to increase its trapping and testing of mosquitos across Pima County. Collected specimens will be transported to be speciated. Utilizing advanced

technologies such as real-time quantitative polymerase chain reaction (RT-qPCR), the mosquito species common to the project area that pose significant risk to public health may be tested for the following potential viruses: Aedes aegypti specimens may be tested for dengue, Zika, and chikungunya viruses; and Culex spp. specimens may be tested for St. Louis encephalitis and West Nile virus.

Mobile service provision has become increasingly useful to reach rural and otherwise underserved communities. Two existing mobile units already operated by Health are aging and need to be replaced. The current funding will permit the purchase and refit of a vehicle for a mobile clinic as needed for mobile laboratory equipment and supplies.

5. The memo included this excerpt: ***Per approval of the program, and this budget modification PCJS plans to receive \$1,000,000 of ARPA CSLFRF for the Transition Center. This will be divided into two projects: \$500,000 for the facility and \$500,000 for the hiring of program staff.*** How will the long term needs of the Transition Center be addressed this year and in subsequent years?

PCJS has applied for additional grant funds and is working with County Administration on a strategic plan for long-term funding.

Funding for the Transition Center will be addressed during the budget process in future years as supplemental requests to increase the General Fund support for this Department. Additional grants will also be sought to cover operational costs.

6. The memo included this excerpt: ***The budget modification for NRPR is estimated at \$2,000,000 to refurbish equipment, park and playground enhancements, and augment lighting for eight eligible County parks.*** Can we get a list of the parks (broken down by supervisor district) that will benefit from this funding?

The following eight parks will be refurbished.

Name		Supervisor District	Planned refurbishment/enhancement
Picture Park	Rocks	3	Replace existing playground equipment and impact substrate.
Sunset Park	Pointe	1	Replace existing playground equipment and impact substrate.
Ebonee Moody Park	Marie	5	Replace existing playground equipment and impact substrate.
Manzanita Park		5	Pool filter replacement with new filter, water pumps and electrical upgrade. Design professional will be used due to permitting requirements.
E.S. Bud Walker Park		3	Pool filter replacement with new filter, water pumps and electrical upgrade. Design professional will be used due to permitting requirements.

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Brandi Park	Fenton	1	Install new sports lighting for Field #1. Does not currently have lighting. Include conduit and electrical drawings.
Rillito Park	Regional	1	Install new sports lighting for Field #9. Does not currently have lighting. Include conduit and electrical drawings.

**Lighting:**

- Selected regional parks with high usage (Rillito (D1) and Brandi Fenton (D1))
- We currently maintain 79 fields, only 51 have lights (65%). Adding lighting at Rillito and Brandi Fenton enables more teams to use the fields during evening hours.

**Pools:**

- Selected regional parks with high usage (Manzanita (D5) and Bud Walker (D4) at Ajo)
- Both Manzanita and Ajo pool filters are reaching the end of their service life; original filter manufacturer is no longer in business and aftermarket support is not readily available and filter failure is likely in the near future due to wear and tear.

**Playgrounds:**

- Picture Rocks (D3), Sunset Point (D1) and Ebonee Marie Moody (D5) are the next three playgrounds that require replacement due to reaching their life expectancy.
- Replacement is required for maintenance reasons and meeting current new codes.
- Allowed accelerating replacement of these 3 playgrounds.

7. The memo included this excerpt: ***Data capacity and data limitations were realized across health departments nationwide throughout the pandemic emergency. PCHD determined a critical need to replace the current electronic medical record (eMR) and enhance data sharing capacity and collaboration with area-health and medical partners. In addition to the infrastructure partnership listed above, the County and TMC identified the opportunity for the County to engage is TMC's 'Community Health Hub.' The Community Health Hub will enable PCHD to implement a new eMR (EPIC) within the consortium of participants in the Community Health Hub. This implementation will provide the critical infrastructure to better share data across a continuum of providers, thus building needed public health capacity and service delivery.***

The Health Department has the need for a better performing integrated electronic medical record that is capable of interfacing with other local health care organization partners to provide care. TMC has the capacity to share its modern electronic medical record in a way that is compliant with federal and state privacy rules, yet still permits interface and exchange with other major health care partners in Pima County.

**Can we get a separate memo addressing this initiative and its benefits?**

Yes. It will be forthcoming as the details of the arrangements are formalized.

**8. I would like to know more about the supportive housing and job training project that was cancelled and why it was cancelled.**

The scope and budget for the Invest 2.0 project were insufficient to successfully implement the project in the given timeline constraints presented by the current ARPA funding.

**9. I would like to know if we have reached out to each of the fire districts to seek their feedback as to whether or not the COVID-19 they've received has been sufficient.**

This funding was based on reimbursement of expenditures directly related to COVID-19. Expenses reimbursed included:

Category	Description
COVID-19 Personnel and Payroll Expenses	Personnel/Payroll expense for coverage by replacement employees to cover scheduled staff out due to COVID-19 symptoms (may include over-time)
COVID-19 Paid Leave	Personnel/Payroll expense for scheduled staff out due to COVID-19 symptoms or diagnoses
Personal Protection Equipment (PPE) Equipment / Supplies	Gloves, masks (basic, N95, resuscitators, w/nebulizer) medicines (for inhalation intervention), and disinfectant supplies for deep cleaning and sanitizing equipment / facilities.
Administration	General administrative costs to support program delivery.

This was done in concert with the Rural Fire Chiefs Association, led by Northwest Fire District. While staff have not reached out again to ask if all needs were met, the two rounds of funding (one through Coronavirus Relief Funds and one through ARPA) provided significant relief to the Districts and were met with much enthusiasm. The effort earned GMI an appreciation award from Northwest Fire District.

**10. I would like more details as to the work being done with these funds to enhance the Epidemiological *Infrastructure* within PCHD.**

Epidemiological infrastructure refers to the capacity of the health department to investigate and respond to emerging infectious disease threats. The department is actively developing

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the native capacity to perform larger scale contact tracing and investigation that was contracted out during the pandemic. This involves investments in personnel, training, and analytic capacity.

During the pandemic, PCHD rapidly expanded through contracts and then through hiring to accommodate the expanded need for contact tracing and case investigations for exposures and notifications. This is critical for the prevention of further outbreaks and containment of disease, not just for COVID-19 but for all communicable diseases. As we shift from pandemic focus to future focus, we shift to utilizing ARPA funds to support the entire epidemiological infrastructure to build on contact tracing and case investigation for all communicable diseases.

**11. I would like to know if the additional funds for *Broadband Infrastructure* are tied in with the significant federal grant funds we've recently received. Are they part of the local match?**

These ARPA funds are not tied to the recent round of federal funds for the Middle Mile project. Nor are those funds the matching funds. These ARPA funds provided an opportunity to address connectivity limitations to several of our County critical facilities. Once completed, the new fiber will provide redundancy for Abrams, KSC, PCSD, and Elections. This will ensure those areas' networks are less vulnerable to outages.

Please do not hesitate to contact me if you have questions or need additional information.

JKL/anc

Attachment

c: Carmine DeBonis, Jr., Deputy County Administrator  
Francisco García, MD, MPH, Deputy County Administrator & Chief Medical Officer  
Steve Holmes, Deputy County Administrator

Implementing Department	Project Name	Priorities: Enhancing public health capacity, Promoting economic recovery and resilience	Pillar
AT	Visit Tucson Destination Promotion	Promoting economic recovery and resilience	Addressing negative economic impacts for businesses and families
AT	City of Gastronomy Food Destination Promotion	Promoting economic recovery and resilience	Addressing negative economic impacts for businesses and families
AT	Old Tucson Reopening Assistance	Promoting economic recovery and resilience	Addressing negative economic impacts for businesses and families
AT	Leased Properties Re-opening Assistance	Promoting economic recovery and resilience	Addressing negative economic impacts for businesses and families
AT	Downtown Tucson Partnership Continued Partnership	Promoting economic recovery and resilience	Addressing negative economic impacts for businesses and families
BH	Domestic Violence Shelter Improvements	Enhancing public health capacity	Maintaining vital public services
BH	Victim Services Community Needs Assessment	Enhancing public health capacity	Maintaining vital public services
BH	Correctional Health Vaccine Storage	Enhancing public health capacity	Maintaining vital public services
BH	Correctional Health Vaccine Purchase	Enhancing public health capacity	Maintaining vital public services
BH	Mental Health Legal Representation Equipment	Enhancing public health capacity	Maintaining vital public services
BH	Juvenile Correctional Dental	Enhancing public health capacity	Maintaining vital public services
BH	Supportive Housing and Job Training	Enhancing public health capacity	Maintaining vital public services
BH (new)	Strangulation Exams	Enhancing public health capacity	Maintaining vital public services
COMMS	Public Health Communications and Outreach	Enhancing public health capacity	Maintaining vital public services
COMMS	Economic Recovery Communications and Outreach	Promoting economic recovery and resilience	Maintaining vital public services
COMMS	Economic Recovery Marketing	Promoting economic recovery and resilience	Addressing negative economic impacts for businesses and families
CWD	Emergency Eviction Legal Services (EELS)	Promoting economic recovery and resilience	Addressing negative economic impacts for businesses and families
CWD	Pima Early Education Program (PEEPs)	Promoting economic recovery and resilience	Addressing negative economic impacts for businesses and families
CWD	Community and Workforce Development Data System Upgrade	Promoting economic recovery and resilience	Maintaining vital public services
CWD	Kino Service Center Facility Modifications	Promoting economic recovery and resilience	Addressing negative economic impacts for businesses and families
CWD	Emergency Housing Support, Case Management, and Supportive Services	Promoting economic recovery and resilience	Addressing negative economic impacts for businesses and families
DJS (new)	Justice Services Modular	Enhancing public health capacity	Maintaining vital public services
DJS (new)	Justice Services Startup	Enhancing public health capacity	Maintaining vital public services
FM	Northwest Services Center	Enhancing public health capacity	Maintaining vital public services
FM	Curley Gymnasium-Ajo	Enhancing public health capacity	Maintaining vital public services
FM	Office of the Medical Examiner Equipment	Enhancing public health capacity	Maintaining vital public services
FM (new)	Drexel Congregate Shelter Facility	Enhancing public health capacity	Maintaining vital public services
GMI	PCC Micropathways to In-Demand Jobs	Promoting economic recovery and resilience	Addressing negative economic impacts for businesses and families
GMI	JobPath Tuition and Support Programs	Promoting economic recovery and resilience	Addressing negative economic impacts for businesses and families

GMI	Fire District COVID-19 Support	Enhancing public health capacity	Maintaining vital public services
GMI	Food Security Initiative	Promoting economic recovery and resilience	Addressing negative economic impacts for businesses and families
GMI	Revenue Replacement (includes former projects of PC51: Translation Services, PC53:Pima Recovers Staff and Website Development, PC43: Grants Management Support Staffing, PC06: Consumer Health and Food Safety)	Promoting economic recovery and resilience	Addressing negative economic impacts for businesses and families
GMI/FIN	PC Employee Vaccine Incentive Project	Enhancing public health capacity	Maintaining vital public services
HD	Epidemiological Infrastructure	Enhancing public health capacity	Making investments that support long-term recovery
HD	Communicable Disease Vaccines	Enhancing public health capacity	Maintaining vital public services
HD	Communicable Disease Testing	Enhancing public health capacity	Maintaining vital public services
HD	Communicable Disease Mitigation Effort at Congregate Sites	Enhancing public health capacity	Maintaining vital public services
HD	Therapeutics and Genomic Sequencing	Enhancing public health capacity	Maintaining vital public services
HD	Emergency Housing - Medical Support	Enhancing public health capacity	Maintaining vital public services
HD	Health Department Vaccine and Testing Salary and Fringe FY2021	Enhancing public health capacity	Maintaining vital public services
HD	Health Department Testing Support Supplies FY2021	Enhancing public health capacity	Maintaining vital public services
HD	Health Department Vaccine Support Supplies FY2021	Enhancing public health capacity	Maintaining vital public services
HD	Public Health Vaccination Wayfinding Ellie Towne	Enhancing public health capacity	Maintaining vital public services
HD (new)	Expanded vector surveillance	Enhancing public health capacity	Making investments that support long-term recovery
HD (new)	Mobile Health Vehicle	Enhancing public health capacity	Making investments that support long-term recovery
HD (new)	TMC OPIOID Emergency Response/PCHD Data Infrastructure	Enhancing public health capacity	Making investments that support long-term recovery
IT	Remote Enabled Workforce Security Upgrade	Promoting economic recovery and resilience	Maintaining vital public services
IT	Public Safety Support Network Upgrade	Promoting economic recovery and resilience	Maintaining vital public services
IT	Broadband Infrastructure	Promoting economic recovery and resilience	Maintaining vital public services
IT	Network Equipment	Promoting economic recovery and resilience	Maintaining vital public services
IT	Security Software Services Implementation	Promoting economic recovery and resilience	Maintaining vital public services
NRPR (new)	Built Environment Infrastructure/NRPR Parks Improvements	Enhancing public health capacity	Making investments that support long-term recovery
SC	Courts - Remote Enabled Projects	Enhancing public health capacity	Making investments that support long-term recovery
Stadium	Kino Stadium District Parking Lot Restoration	Promoting economic recovery and resilience	Making investments that support long-term recovery
Stadium	Kino Stadium District Asphalt Development	Promoting economic recovery and resilience	Making investments that support long-term recovery
Stadium	Kino Event Center Repair	Promoting economic recovery and resilience	Making investments that support long-term recovery